



**Kraków
Metropolitan
Area**

Inclusive and participatory governance

Multi-stakeholder collaboration,
inclusive and effective decision-making,
sustainable stakeholders' engagement

Maria Piątkowska

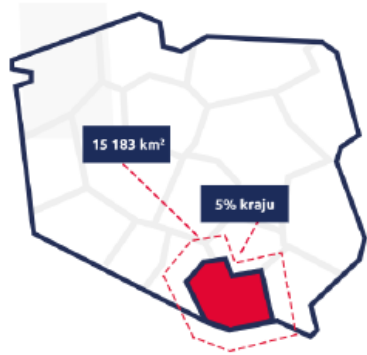
Head Specialist, Smart management and Culture Team

19/04/2024

Kraków Metropolitan Area – basic information



Polska



Małopolska



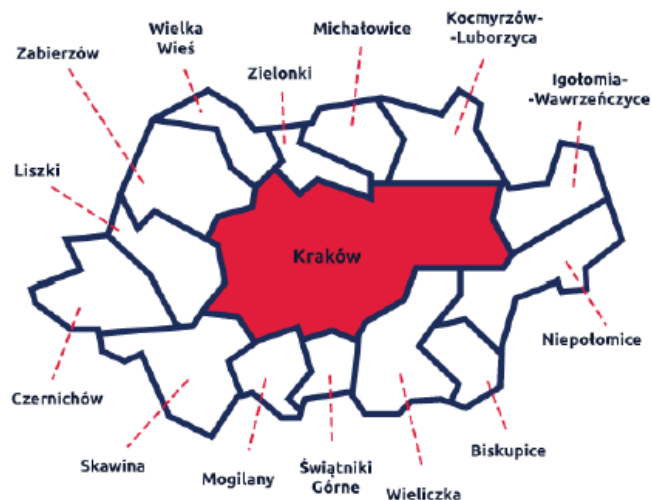
- **15 municipalities**
 - 1 urban commune
 - 4 rural-urban commune
 - 10 rural commune

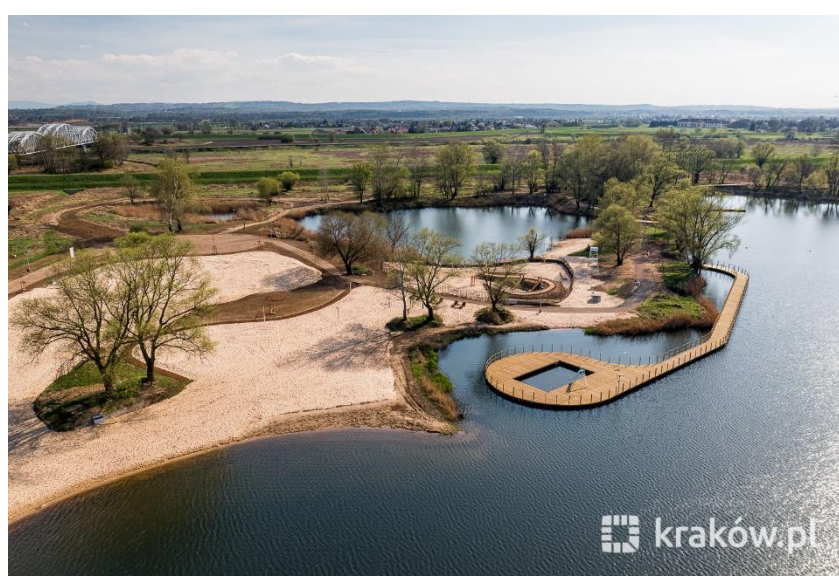
- **Total area: 1275 km²**
 - 326,8 km² – City of Kraków
 - 948,2 km² – suburban zone

- **Total population: 1 127 896**
 - 71% – City of Kraków
 - 29% – suburban zone

- Kraków – the second largest city in Poland, former capital of the country.

Metropolia Krakowska







 Wieliczka



 Skawina

 Niepołomice



Kraków Metropolitan Area – basic information



**2014 →
2024**

10 Metropolia
Krakowska

Kraków Metropolitan Area – scheme of cooperation

simple mechanism
set up to gain
European funds



a place of cooperation
between the city and its
functional area and vice
versa



metropolitan government

- modification of an existing territorial division
 - creation of a new unit
 - rigid cooperation limits

=

metropolitan authority



metropolitan governance

- maintaining the existing territorial division
 - agreed forms of cooperation
 - partnership, network-based system

=

co-management



Kraków Metropolitan Area – big idea

supporting the idea of **self-government** and representing and defending common interests

supporting **cooperation** in the field of sustainable development of the area

implementation of a **joint strategy** for sustainable supra-local development

cooperation of local governments which enables going **beyond administrative borders** and increasing the impact of implemented tasks or projects

mutual **support and exchange** of knowledge, information, experience and know-how



The rule of unanimity in KMA

Since 2021, Resolutions of the General Meeting of the Association Members are passed **unanimously** in the presence of at least half of the representatives of the Association Members.



Kraków Metropolitan Area – sources of funding

Membership fees

operating costs: 50% Kraków
50% others (proportionately
to the population)

**costs of strategy
implementation**
20% Kraków
80% others (proportionately
to the population)

National and international projects

Horizon 2020

URBACT

Interreg Europe

LIFE

...

European funds- integrated territorial investments

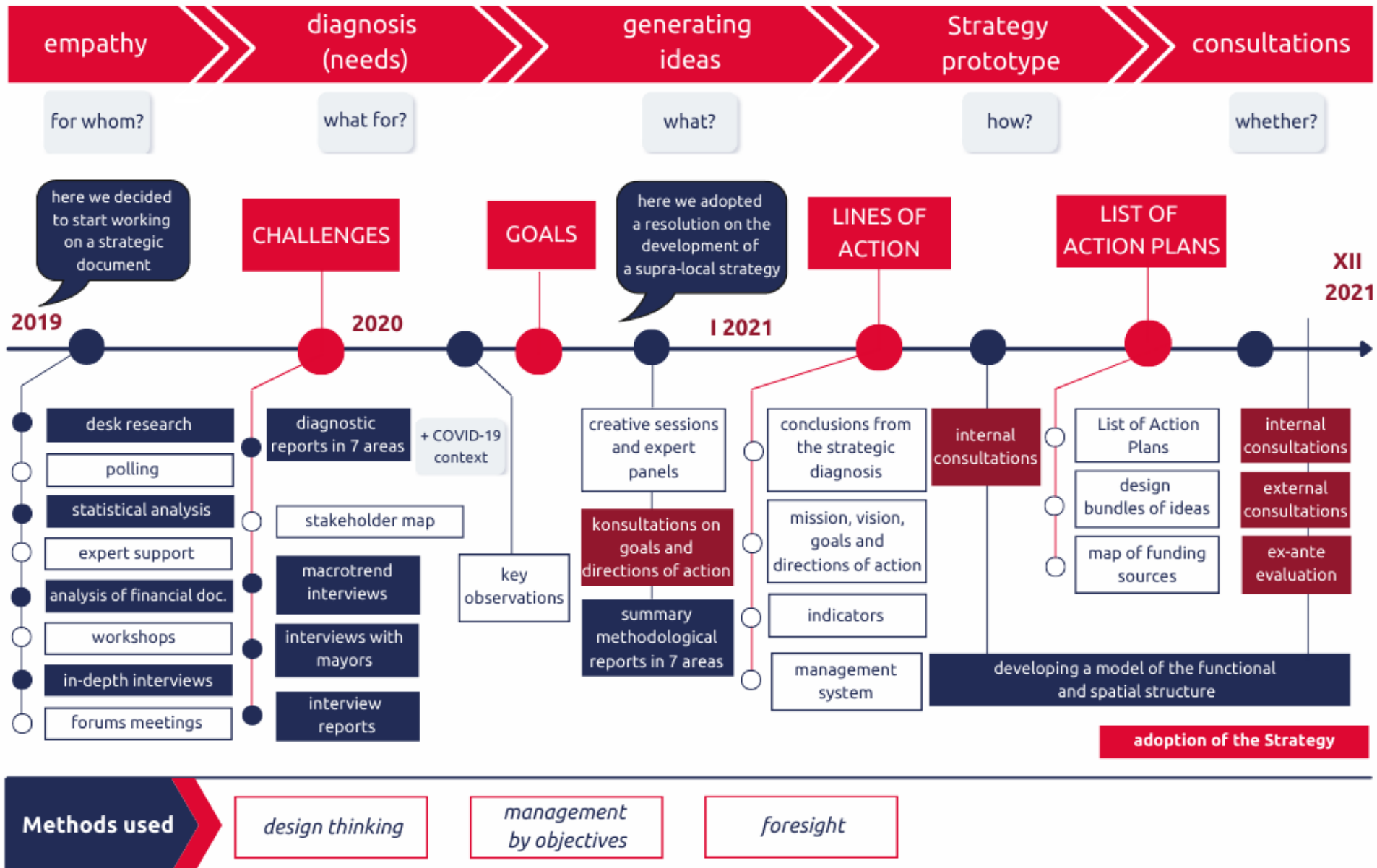
2014-2020
regional program: € 234,88 mln
national program: € 239,30 mln

2021-2027
regional program: € 155 mln
national program: € 96,5 mln

PRIORITIES OF THE SUPRA-LOCAL STRATEGY KRAKÓW METROPOLITAN AREA 2030



Kraków Metropolitan Area 2030 Strategy - roadmap



Final results:

✓ over 2 years of intensive work on a joint strategy



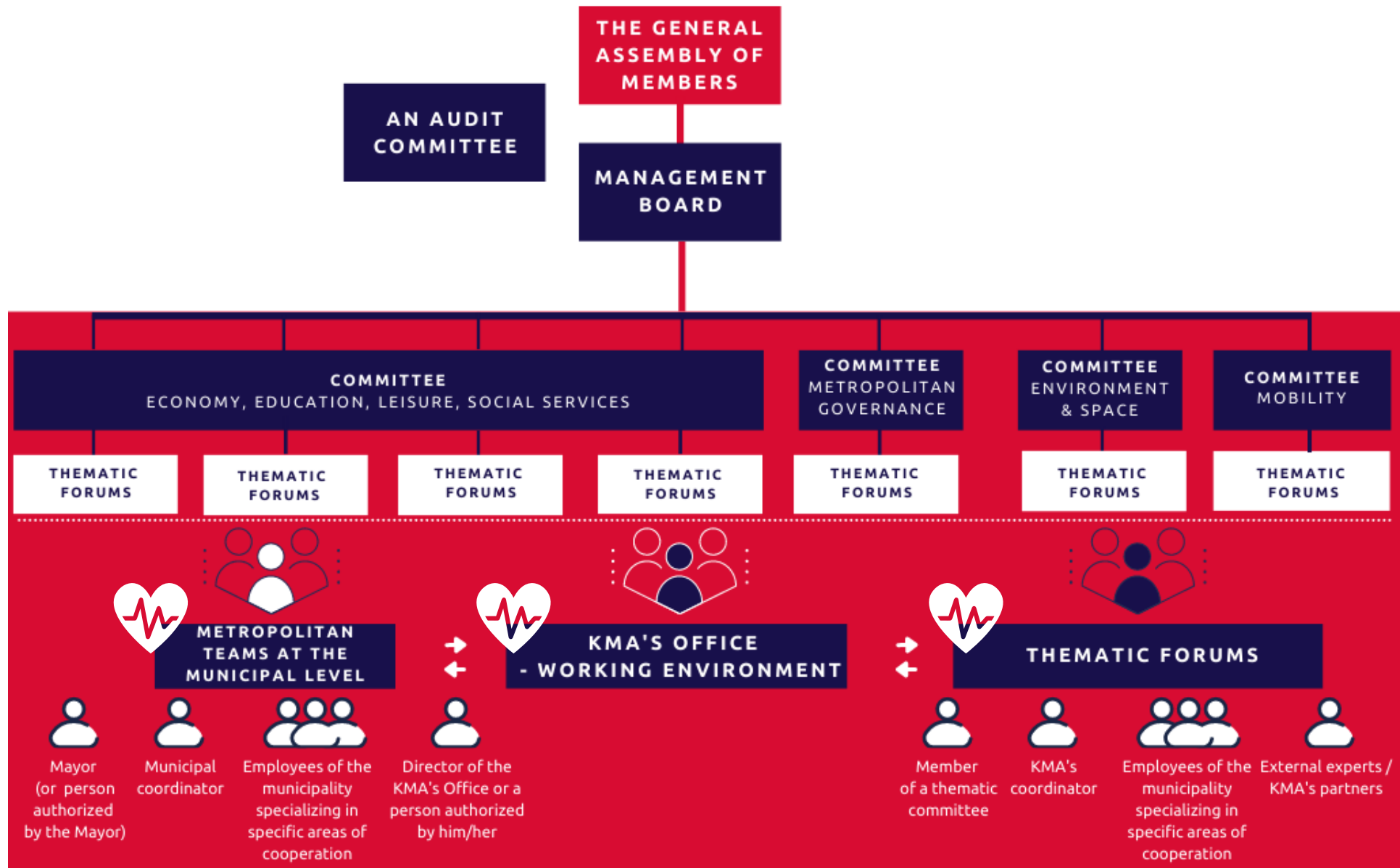
✓ numerous interviews, workshops, meetings and forums shaping the metropolitan community



✓ **Adoption of the Strategy – 14.12.2021 r.**



Kraków Metropolitan Area 2030 Strategy - implementation system



heart of the metropolitan community

#KMA_FULL OF POSSIBILITES

Kraków Metropolitan Area 2030 Strategy - implementation system



#KMA_FULL OF POSSIBILITES

ACTION PLANS – where are we?

Strategia Metropolia Krakowska 2030



- KMA 2030 Strategy indicates the need to develop **23 Action Plans**
- The Action Plans will be a detailed list of projects and undertakings to be implemented in the 2030 horizon
- So far we have prepared: **11 Action Plans**
- We are working on: **4 Action Plans**



CONDITIONS FOR METROPOLITAN COOPERATION IN POLAND

STRUCTURE OF LOCAL GOVERNMENT IN POLAND:

- 16 REGIONS
- 308 COUNTIES
- 2489 MUNICIPALITIES

LACK OF NATIONAL OR REGIONAL LAW
REGULATING COOPERATION IN METROPOLITAN
AREAS (one exception – Silesia Region)

ONLY BOTTOM-UP COOPERATION IS POSSIBLE

STRONG MANDATE OF THE MAYOR (local level):

- SELECTED IN DIRECT ELECTIONS
- MANAGES THE COMMUNE'S BUDGET
- MANAGES THE LOCAL ADMINISTRATION

IMPACT OF EUROPEAN FUNDS 2014-2020
DEDICATED TO METROPOLITAN AREAS

e.g. IN THE KRAKOW METROPOLIS - 450 MILLION
EUR FOR THE IMPLEMENTATION OF INTEGRATED
TERRITORIAL INVESTMENTS (ITI STRATEGY)

HOW WE CAN IMPROVE THE GOVERNANCE AND LEGITIMACY OF METROPOLITAN AREAS?



1. **STRENGTHEN INSTITUTIONS AT A SUPRA-LOCAL LEVEL WITH CAPACITY TO CONDUCT CO-CREATION PROCESSES.**
2. **FINANCIALLY REWARD PARTNERSHIP PROJECTS CREATED IN CO-CREATION PROCESSES WITHIN METROPOLITAN PARTNERSHIPS**
3. **CREATE A LEGAL FRAMEWORK THAT ENCOURAGES ADMINISTRATION'S ACTIVITY IN THE PROCESSES OF CO-CREATION IN METROPOLITAN AREAS.**



Creative administration – how can it work?



1. INVOLVEMENT OF PARTNERS WITH **REAL POWER AND FINANCES** (MAYORS).
2. **POLITICAL WILL** TO COOPERATE AND RULES OF COOPERATION ACCEPTED IN THE STATUTE.
3. POLITICAL AGREEMENT FOR **A SUPRA-LOCAL STRATEGY** SHOWING THE EXPECTED EFFECTS OF COOPERATION.
4. USAGE OF THE **POTENTIAL OF LOCAL ADMINISTRATION** (ABOUT 200 PEOPLE COOPERATING WITHIN THE KRAKOW METROPOLIS).
5. CONSENSUS (OR **UNANIMITY**) IN DECISION MAKING.
6. LIGHT STRUCTURE OF THE METROPOLITAN OFFICE (20 PEOPLE) – INDEPENDENT FROM LOCAL POLITICS, SPECIALIZING IN **PREPARING AND MODERATING A DEBATE ON METROPOLITAN DEVELOPMENT** (EVIDENCE-BASED POLICY).
7. ORGANIZATION FOCUSED ON THE PROCESS OF **CO-CREATION**.

Solutions applicable in other functional areas



- ✓ supra-local strategy as a compass that sets the course of action
- ✓ involvement of mayors in thematic committees (substantive work)
- ✓ creation of a metropolitan cooperation team in each municipality by internal ordinance (or at least a metropolitan affairs coordinator)
- ✓ agree on a fixed schedule of meetings of the authorities (mayors)



Thank you for your attention!

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